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BABOK® Guide v3 Errata

A list of corrected errors reported in the BABOK and summary of changes.

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4. Elicitation and Collaboration	4.2 Conduct Elicitation>Figure 4.2.1: Conduct Elicitation Input/Output Diagram	7.1. Specify and Model Requirements missing from Tasks Using this Output.	Add 7.1. Specify and Model Requirements to Tasks Using this Output.
4. Elicitation and Collaboration	4.3 Confirm Elicitation Figure>4.3.1: Confirm Elicitation Input/Output Diagram	7.1. Specify and Model Requirements missing from Tasks Using this Output.	Add 7.1. Specify and Model Requirements to Tasks Using this Output.
5. Requirements Life Cycle Management	5.1.5 Guidelines and Tools	The term Requirements Management Tools / Repository is inconsistent with 7.1.5 Guidelines and Tools: Requirements Life Cycle Management Tools.	Change 5.1.5 Guidelines and Tools: "Requirements Management Tools / Repository" to "Requirements Life Cycle Management Tools".
5. Requirements Life Cycle Management	5.3 Prioritize Requirements>5.3.7 Stakeholders	Domain Subject Matter Expert not included in Stakeholders.	Add Domain Subject Matter Expert to stakeholders.

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		Requirements Change Assessment" and "5.1. Designs Change Assessment" are misnumbered.	
5. Requirements Life Cycle Management	5.4 Assess Requirements Changes>Figure 5.4.1 Assess Requirements Changes Input/Output Diagram		"5.4 Requirements Change Assessment" and "5.4. Designs Change Assessment".

Chapter	Section Heading	Errata Reported	Correction
6. Strategy Analysis	6.1.3 Inputs	Elicitation Results should be (confirmed).	Elicitation Results (confirmed).
6. Strategy Analysis	Figure 6.2.1: Define Future State Input/Output Diagram	Constraints mistakenly added in Guidelines and Tools section.	Remove Constraints from in Figure 6.2.1.
6. Strategy Analysis	Figure 6.2.1: Define Future State Input/Output Diagram	The input Business Requirements does not have the task number.	Add 6.1 to Business Requirements.
6. Strategy Analysis	6.3 Assess Risks>6.3.3 Inputs	Designs (prioritized) is not included in the list of Inputs.	Add Designs (prioritized) as an Input.

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Chapter	Section Heading	Errata Reported	Correction
8. Strategy Analysis	8.5 Assess Risks>8.5.8 Outputs	Results is not formatted like other Ouputs.	understanding of the risks associated with achieving the ...
7. Requirements Analysis and Design Definition	The Requirements Analysis and Design Definition knowledge area includes the following tasks:	The task list • Define Solution Options is incorrect.	• Define Design Options

Chapter	Section Heading	Errata Reported	Correction
8. Solution Evaluation	Figure 8.0.2: Solution Evaluation Input/Output Diagram	The Ouput 8.5 Recommend Actions is inconstant with the output in 8.5.8.	8.5 Recommended Action
8. Solution Evaluation	8.5 Recommend Actions to Increase Solution Value >8.5.4 Elements>.2 Recommendations	The bullet list item "• Some additional factors that may impact the decision regarding the replacement or retirement of a solution include:" is incorrectly indented.	"• Some additional factors that may impact the decision regarding the replacement or retirement of a solution include:" and the following list items should be indented 1 tab.
9. Underlying Competencies	9.4.3 Written Communication>.1	Repeated word "to"	Business analysts use written communication to convey ideas, concepts, facts, and

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Chapter	Section Heading	Errata Reported	Correction
10. Techniques	10.1 Acceptance and Evaluation Criteria>10.1.4 Usage Considerations	In the list item "• Evaluation criteria helps in defining priorities." help is pluralized.	• Evaluation criteria help in defining priorities.
10. Techniques	10.12 Data Dictionary>Figure 10.12.1: Example of a Data Dictionary	In the Name row "Last Name" is used.	Family Name
10. Techniques	10.13 Data Flow Diagrams>10.13.2 Description	The use of terminators is incorrect in the following sentence: The data flow diagram also illustrates the temporary or permanent repositories (referred to as data stores or terminators) where data is stored within a system or an organization.	The data flow diagram also illustrates the temporary or permanent repositories (referred to as data stores) where data is stored within a system or an organization.

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10. Techniques	10.14 Data Mining>.4 Modeling Techniques	⋯vector machines should be support vector machines.	support vector machines
10. Techniques	10.16 Decision Analysis>10.16.3. Elements>.2 Decision Matrices	In the sentence "In this example, Alternate 3 would likely be selected due to its high weighted score." Alternate 3 is incorrect. Do to an error in calculations in Table 10.16.2: Weighted Decision Matrix the selected Alternate 3 should be be Alternate 2.	In this example, Alternate 2 would likely be selected due to its high weighted score.
10. Techniques	10.16 Decision Analysis>10.16.3. Elements>.2 Decision Matrices>Table 10.16.2: Weighted Decision Matrix	There are two incorrect values in the table. Row: Criterion 2 Colum: Alt 3 Value of 8 is incorrect and thereby	Row: Criterion 2 Colum: Alt 3 Value should be 3. Row: Weighted score Column: Alt 3 Value should be 35.

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		score: Row: Weighted score Column: Alt 3 Value 40.	
10. Techniques	10.25 Interviews>10.25.3 Elements> .5 Interview Flow	practices active listening to confirm what the interviewer has said, and	practices active listening to confirm what the interviewee has said, and
10. Techniques	10.41 Scope Modelling>10.41.4 Usage Considerations>.1 Strengths	Inaccurate indentation of list.	Indent the last 4 list items.
10. Techniques	10.44 State Modelling>Figure 10.44.1: State Transition Diagram	The State 3 arrows are all pointing as leaving.	Change the arrow between State 2 and State 3 as entering State 3.
Chapter	Section Heading	Errata Reported	Correction
11.5 Business Process Management Perspective	11.5.3 Frameworks, Methodologies, and Techniques> .1 Frameworks	The BPM Framework ACCORD is misspelled.	ACORD
11.2 Business	11.2.1 Change Scope> .1 Breath of Change	The sentence "The business intelligence promotes an	Business intelligence promotes promotes an enterprise-wide

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Chapter	Section Heading	Errata Reported	Correction
		information management." should not begin with "The"	
Appendix B: Techniques to Task Mapping		3.1 Plan Business Analysis Approach is not included in the mapping for 10.37 Reviews.	Add 3.1 Plan Business Analysis Approach to the mapping for 10.37 Reviews.
Appendix D: Summary of Changes from BABOK Guide v 2.0	Underlying Competencies/Behaviour Characteristics	Error: Ethics— removed.	The Behavioural Characteristic Ethics has not been removed.
Appendix B: Techniques to Task Mapping	10.26 Item Tracking	3.2 Plan Stakeholder Engagement included in mapping table but 10.26 Item Tracking is not listed in the task.	Remove 3.2 Plan Stakeholder Engagement from 10.26 Item Tracking mapping.
Chapter	**Section Heading**	**Errata Reported**	**Correction**

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Techniques to Task Mapping	10.32 Organizational Modeling	Stakeholder Engagement missing.	Add 33.2. Plan Stakeholder Engagement .
Appendix B: Techniques to Task Mapping	10.35 Process Modelling	5.1 Trace Requirements missing.	Add 5.1 Trace Requirements.
Appendix B: Techniques to Task Mapping	10.37 Reviews	3.2 Plan Stakeholder Engagement incorrectly mapped.	Remove 3.2. Plan Stakeholder Engagement.
Appendix B: Techniques to Task Mapping	10.38 Risk Analysis and Management	3.1 Plan Business Analysis Approach missing.	Add 3.1. Plan Business Analysis Approach.
Appendix B: Techniques to Task Mapping	10.39 Roles and Permissions Matrix	7.1 Specify and Model Requirements missing.	Add 7.1 Specify and Model Requirements.
Appendix B: Techniques to Task Mapping	10.40 Root Cause Analysis	3.1 Plan Business Analysis incorrectly mapped.	Remove 3.1. Plan Business Analysis Approach.
Appendix B: Techniques to Task Mapping	10.43 Stakeholder List, Map, or Personas	3.2 Plan Stakeholder Engagement missing.	Add 3.2. Plan Stakeholder Engagement.

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| Appendix C: Contributors | Appendix C: Contributors | CBAP misspelt Fomim, should be Fomin. | Change Anne Fomin, CBAP. |

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